



Governance Disclosure

For the Fiscal Year Ended October 31, 2021

Introduction

The following document outlines the governance structure and practices for TD Global Finance, Ireland (“TDGF”).

TDGF Governance Structure

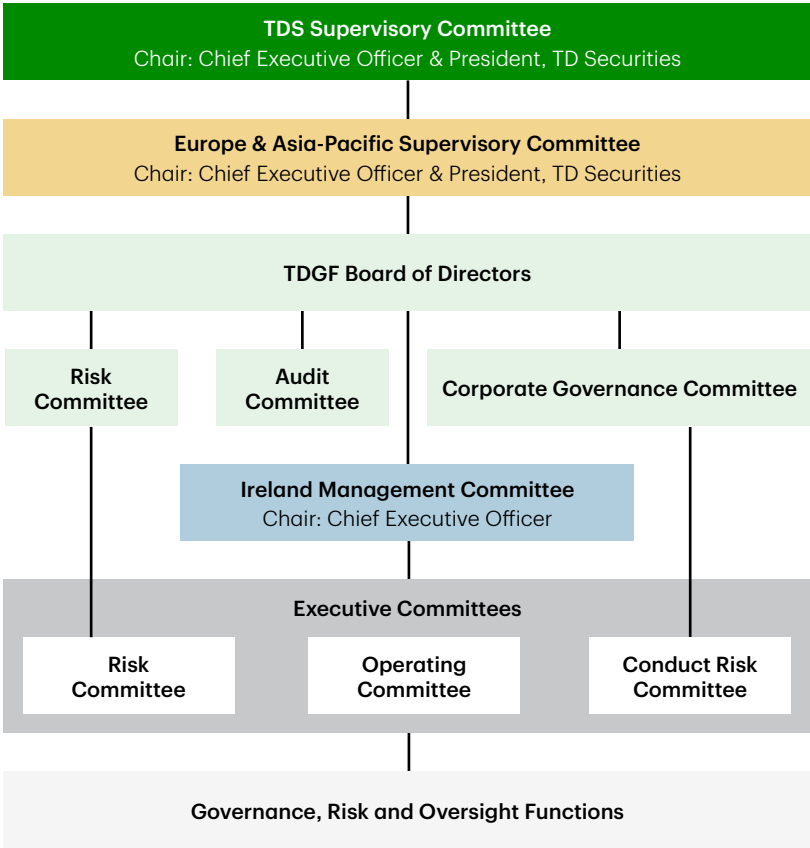
TDGF’s business is conducted by its employees under the guidance of the senior executive management team (Ireland Management Committee (“IMC”)) and with oversight from the TDGF Board.

TDGF’s Governance framework emphasises and balances

clear ownership for operations and risk control by the IMC with strong independent oversight by the TDGF Board. TDGF also has appropriate representation on key regional and global committees to challenge and support effective decision-making. This contributes to increased awareness, evaluation and mitigation of risks to enhance overall supervision and management.

The TDGF Board and Board Sub-Committee mandates include clear accountabilities, roles and responsibilities, reporting relationships and escalation protocols.

The diagram below outlines the governance structure of TDGF.



TDGF Board & Board Sub-Committees Composition & Responsibilities

TDGF Board

Name	Role
Patrice McDonald-Pryer	Independent Non-Executive Director (Chair)
Catherine Brett ¹	Independent Non-Executive Director
Paul FitzGerald ²	Independent Non-Executive Director
Deirdre Flannery	Independent Non-Executive Director
John Moore	Non-Executive Director Vice Chair & Regional Head of EAP, TDS Executive MD & Head of International Fixed Income & Global SSA, TDS SVP, TD Bank Group
Kevin Ahern	Executive Director, CEO TDGF
Jonathon Lowey	Executive Director, COO TDGF

The Board is responsible for setting the strategy for TDGF and for the overall stewardship of the entity through oversight of TDGF's operations and management. Specific duties include but are not limited to:

- **Culture & Conduct and Tone at the Top:** Set the tone for a culture of integrity and compliance including promoting awareness of applicable regulatory requirements and the fair treatment of all TDGF stakeholders.
- **Strategy and Governance:** Approve and have oversight of TDGF's strategy and governance framework, including review and approval of all major product initiatives and key policy recommendations escalated for the Board's attention as appropriate. Ensuring that an effective internal governance and internal control framework is embedded within TDGF.
- **Operations:** Oversee TDGF's operations, management, and safety and soundness consistent with TDGF and TD approved strategy and policies.
- **Risk Management & Compliance:** Oversee significant liquidity, capital, and funding matters, including review and approval of capital and liquidity risk management appetites and practices. Review, challenge and approve the ICAAP, ILAAP, Contingency Funding Plan and Recovery Plan documents.
- **Talent Management, Development and Succession:** Oversee changes to TDGF's organisational structure and to the key management appointments, particularly those containing specific regulatory obligations, and creating diverse pool of Board members to achieve a variety of

views, qualities and experience at Board level, to promote independent and diverse opinions and sound decision-making.

- **Communication:** Ensure appropriate engagement and dialogue with all stakeholders based on the mutual understanding of objectives, as well as open and prompt communication with all regulators as required.

The TDGF Board meets at least quarterly.

Risk Committee

Name	Role
Paul FitzGerald ³	Independent Non-Executive Director (Chair)
Catherine Brett ⁴	Independent Non-Executive Director (Chair)
Deirdre Flannery	Independent Non-Executive Director
Patrice McDonald-Pryer	Independent Non-Executive Director

The purpose of the Risk Committee is to assist the Board to fulfil its governance and oversight responsibilities in relation to the management of risk within TDGF and on any other matters as directed by the Board. Specific duties and responsibilities include but are not limited to:

- **Risk Management Framework and Risk Appetite:** Review and recommend for Board approval the Risk Management Framework and associated policies which set the direction for how TDGF manages risk to its business operations in alignment with the overall strategy.
- **Risk Management Oversight:**
 - Monitor TDGF's risk profile and performance against Risk Appetite.
 - Review all risk dashboards and management's actions pertaining to TDGF's top, new and escalating risks.
 - Review and recommend for approval by the Board TDGF's risk-based and leverage-based capital requirements and the determination of such as part of TDGF's ICAAP.
 - Review and recommend for approval by the Board TDGF's liquidity requirements and the determination of such as part of TDGF's ILAAP.
 - Review and assess TDGF's ongoing compliance with internal and regulatory capital and liquidity thresholds and limits including any breaches of such thresholds or limits and associated mitigating actions taken on by management.

¹ Catherine Brett was appointed as a Director with effect from 4 October 2021.

² Paul FitzGerald resigned as a Director with effect from 27 September 2021.

³ Paul FitzGerald resigned as a Director and stepped down as Chair of the Risk Committee with effect from 27 September 2021.

⁴ Catherine Brett was appointed as a Director and as Chair of the Risk Committee with effect from 4 October 2021.

- **Compliance:** Review and discuss regular reports prepared by the Head of Compliance and MLRO including with regard to reports by supervisory authorities related to Compliance, together with management's response and follow-up on outstanding issues as necessary.

The Risk Committee meets at least quarterly.

Audit Committee

Name	Role
Deirdre Flannery	Independent Non-Executive Director (Chair)
Catherine Brett ¹	Independent Non-Executive Director
Paul FitzGerald ²	Independent Non-Executive Director

The purpose of the Audit Committee is to assist the Board to fulfil its governance and oversight responsibilities in relation to external and internal audit functions, financial reporting, internal controls and risk management systems, and, on any other matters as directed by the Board. Specific duties and responsibilities include but are not limited to:

- **External Audit:** Provide the necessary oversight, of all aspects of the external statutory audit including selecting the statutory auditors, reviewing their independence, monitoring the audit process and reporting on the audit to the Board.
- **Internal Audit:** Monitor and ensure effectiveness of the TDGF internal audit function in the context of the TDGF overall risk management system.
- **Financial Reporting:** Through review of the annual audited financial statements, ensure compliance with accounting and financial reporting standards, and consistency and appropriateness of the accounting policies, practices and financial reporting disclosures.
- **Internal Controls Framework and Risk Management Systems:** Through oversight of the internal and external audits, monitor the effectiveness of TDGF's internal control and risk management systems. The Committee reviews procedures for detecting fraud and the remediating actions for any fraud that is uncovered. The Committee periodically assesses that whistleblowing procedures and reporting mechanisms are operating effectively in ensuring that any such matters may be reported to the Central Bank of Ireland.

The Audit Committee meets at least quarterly.

Corporate Governance Committee ("CGC")

Name	Role
Deirdre Flannery	Independent Non-Executive Director (Chair)
Catherine Brett ³	Independent Non-Executive Director
Paul FitzGerald ⁴	Independent Non-Executive Director
Patrice McDonald-Pryer	Independent Non-Executive Director
John Moore	Non-Executive Director Vice Chair & Regional Head of EAP, TDS Executive MD & Head of International Fixed Income & Global SSA, TDS SVP, TD Bank Group

The purpose of the CGC is to assist the Board to fulfil its corporate governance and remuneration oversight responsibilities with regard to TDGF, and on any other matters as directed by the Board. Specific duties and responsibilities include but are not limited to:

- **Board committee structure and composition:** Make recommendations to the Board with respect to the appropriate structure and composition of the Board and its Committees to fulfil their functions and comply with all legal requirements.
- **Nomination, Resignation and Removal of Directors and Members of the IMC:** Make recommendations to the Board with respect to the nomination process for Directors and members of the IMC.
- **Director Induction and Education:** Oversee the establishment of and monitor an induction programme for new Directors and continuing education for Directors.
- **Board Functioning:** Consider and assess the functioning of the Board.
- **Remuneration:** Provide effective oversight of remuneration policy and practices, ensuring that remuneration and compensation processes and practices are in line with TDGF's risk appetite and regulatory requirements.

The CGC meets twice per year.

Corporate Governance

In ensuring that TDGF meets its corporate governance requirements, a suite of TDGF-specific policies have been adopted. These include:

- TDGF Corporate Governance Policy
- TDGF Board Suitability Policy

¹ Catherine Brett was appointed as a Director with effect from 4 October 2021.

² Paul FitzGerald resigned as a Director with effect from 27 September 2021.

³ Catherine Brett was appointed as a Director with effect from 4 October 2021.

⁴ Paul FitzGerald resigned as a Director with effect from 27 September 2021.

■ TDGF Board Diversity Policy

These policies detail how TDGF monitors and assesses the effectiveness of governance arrangements both on an ongoing and periodic basis. A summary of the content of each policy is detailed in the following sections.

TDGF Corporate Governance Policy

The purpose of this policy is to set out the governance and the principles and practices which enable the Board of TDGF to effectively supervise management's operation of TDGF and to responsibly advance the long-term interests of shareholders and other relevant stakeholders.

The key requirements set out in this policy include the following:

Board Composition

- The TDGF Board is comprised of:
 - A minimum of six Directors
 - A majority of non-executive Directors, of whom a minimum of three shall be independent
 - Comprised of sufficient representation by executive Directors to ensure that it is not dominated by one individual executive
- Diversity is considered annually and when making changes to the composition of the Board.
- The maximum number of directorships per Director shall be in accordance with Title III, Section 5 of the joint EBA/ESMA guidelines on the assessment of the suitability of members of the management body and key function holders under Directive 2013/36/EU and Directive 2014/65/EU (the Suitability Requirements). TDGF also considers the time commitments associated with such directorships in conjunction with that required by TDGF.
- Where an independent non-executive Director has served on the Board for more than nine years, his or her membership of the Board will be subject to a formal review and, if applicable, rationale for continued service will be documented.
- Director independence is assessed annually by the CGC.
- Directors shall not be eligible for appointment if they have a potential or actual conflict of interest that is incompatible with service as a Director of TDGF.

Director Responsibilities

- The obligations of the Board Chair and the Chief Executive Officer are to be carried out in line with the job descriptions which have been developed for these roles.

- Non-executive and independent non-executive Directors are responsible for ensuring an effective senior management team is in place and for ensuring ongoing oversight of senior management through robust challenge.

Director Induction and Education

Directors are provided with an induction when newly appointed and thereafter with continuing education opportunities and unfettered access to management. The induction programme is tailored to the role and needs of the Director and comprises a combination of face-to-face meetings with the Board Chair, CEO, other members of TDGF's senior management including Key Function holders, and the Board Committee Chairs, as relevant, and written material and information including in relation to the Company, Business lines, Governance, Risk Management, Compliance and Internal Audit functions. The CGC oversees continuing education for Directors and serves as a resource for ongoing education about Directors' duties and responsibilities. A Board Training Plan is presented to the CGC and the Board for approval annually.

Director Remuneration

The Board is responsible for reviewing the adequacy and form of non-executive Director compensation periodically and satisfying itself that it is competitive in the marketplace and aligns Directors' and shareholders' interests.

Role of the Board

The Board is elected to oversee the management of activities and to assure that the long-term interests of TDGF's shareholders are advanced responsibly while addressing the concerns of other relevant stakeholders and interested parties including its employees, clients, regulators, communities and the public.

The TDGF Corporate Governance Policy also covers the requirements pertaining to Committee composition, annual effectiveness assessments and succession planning.

TDGF Board Diversity Policy

This policy outlines TDGF's recognition that having a diverse Board is important in providing a range of perspectives, insights and challenge necessary to support good decision making and to achieve more for our clients and our business. To ensure an inclusive, fair process when making nomination/appointment decisions, the CGC considers all aspects of diversity, including skills, industry and professional experience, background, age, race, gender and geographical provenance in reviewing the composition of the Board. In relation to gender diversity specifically, the Board maintains documented representation targets.

As part of the Board's annual performance review and evaluation, compliance with targets set and measurable objectives, is also assessed with details as to how such were achieved/not achieved being noted.

TDGF Board Suitability Policy

The TDGF Board Suitability Policy sets out the high-level approach to the assessment, composition, nomination, selection, appointment, re-appointment, training and succession planning of members of TDGF's Board.

To adequately fulfil its role and responsibilities, the Board as a whole is required to possess the necessary balance of skills, experience, diversity and independence and also considers educational and professional background, skills, industry background, race, gender, age and geographical provenance. The majority of members of the Board will be non-executive Directors. Independence shall be defined in accordance with the criteria set out in the Central Bank of Ireland's Corporate Governance Requirements for Investment Firms and Market Operators 2018 and other applicable European legislation.

With regard to Board nominations, the CGC leads the process for such nominations and makes recommendations to the Board

in this respect. All relevant individual fitness and probity criteria are considered in conjunction with the wider skillset of the Board as a whole as part of any proposed recommendation.

TDGF, led by the Head of HR, monitors on an ongoing basis the collective and individual suitability of the members of the Board and a reassessment is performed as required.

The assessment considers the expertise and capability of each Director under the following key areas in addition to Director independence:

- Governance, organisation and communication
- Products, services and markets within the enterprise's scope of activities
- Sound and controlled operational policies and processes
- Balanced and consistent decision-making

The results are amalgamated by the Head of HR and reported to the Board Chair, who ascertains any training and development needs of the individuals and the Board as a whole.